

PRINCE2 Agile Practitioner Certificate in Agile Project Management



Course Duration : 3 days

Course Overview

This three day course provides delegates with a thorough understanding of the PRINCE2 Agile® guidance, and is aligned to the current version of PRINCE2. During the course we introduce the basic concepts of common agile ways of working, discuss the purpose and context for combining PRINCE2 and the agile way of working, evaluate the focus areas to a project in an agile context, fix and flex the six aspects of a project in an agile context, and be able to apply or tailor the PRINCE2 principles, themes, processes and management products to a project in an agile context.

All relevant course materials are provided, including the official publication 'PRINCE2 Agile'. The course concludes with the PRINCE2 Agile Examination.

PRINCE2 Agile Examination - key information

- 2.5 hour exam
- Open book (PRINCE2 Agile book only)
- Objective Testing Exam
- Taken on the afternoon of the third day
- 50 questions totalling 50 marks (1 mark per question)
- Pass mark is 60% (30 correct answers).

Throughout the PRINCE2 Agile course, delegates will be exposed to numerous examples of examination questions. We will undertake a number of exercises and 'question-and-answer' sessions that will help to consolidate the learning, thereby ensuring that delegates are more than adequately prepared for the final examination.

Prerequisites

PRINCE2 Agile can be taken if you hold any of the following certifications:

- PRINCE2 Foundation,
- PRINCE2 Practitioner,
- Project Management Professional® (PMP),
- Certified Associate in Project Management® (CAPM),
- IMPA Levels A,B,C and D® (Certified Projects Director)

Please note, although any of the above certifications are permissible as pre-requisite We strongly recommend that delegates hold a recent PRINCE2 Practitioner certificate before attending the course.

Essential Prerequisites

- Proof of prerequisites MUST be produced on the day of the exam to the trainer.
- Acceptable forms of prerequisite confirmation are as follows:
 - For PMI or IPMA certification holders: An electronic or hard copy of the candidates examination certificate
 - For PRINCE2 Foundation and Practitioner Certificate holders:
 - A copy of the candidates examination certificate
 - A confirmed entry in the AXELOS Successful Candidate Register. You will need to provide the full SCR number (registration/candidate number located on your certificate).
- Delegates without evidence of the prerequisites will NOT be permitted to sit the exam.
- There is no dedicated pre-course reading. This course will not be recapping PRINCE2, rather focussing on the agile concepts, therefore, some delegates may benefit from refreshing their PRINCE2 knowledge.

Objectives

Delegates will be able to :

- Understand the basic concepts of common agile ways of working
- Understand the purpose and context for combining PRINCE2 and the agile way of working
- Be able to apply and evaluate the focus areas to a project in an agile context
- Be able to fix and flex the six aspects of a project in an agile context
- Be able to apply or tailor the PRINCE2 principles, themes, processes and management products to a project in an agile context
- To learn through the use of theory and practical exercises
- To prepare delegates for the PRINCE2 Agile Practitioner exam

Course Content

Overview

The PRINCE2 Agile course uses a combination of theory, discussion and practical exercises to ensure delegates feel confident in the application of the concepts. Additional evening work will be required in the form of consolidation reading and mock examination questions. The evening work is an integral part of the course and delegates should expect to spend approximately 2.5 hours on these activities.

The course will cover the following learning outcomes:

Understand the basic concepts of common agile ways of working

Explain the differences between projects and BAU (Business as Usual)
Describe agile and its common approaches, how and why agile approaches have developed and where they are used.
Describe the history of agile, its contrast to the waterfall way of working and how the agile manifesto fits in
Describe the different levels of agile maturity and well-known agile frameworks
Describe behaviours, concepts and techniques that characterise agile
Define the PRINCE2 Agile view of 'agile'
Describe Kanban, the Kanban method and its six general practices, including the use of Cumulative Flow Diagram (CFDs)
Describe the core concepts of Lean start-up
Describe the use of workshops
Describe how to transition to agile
Define Scrum theory and explain the nature of the Scrum team, Scrum events, Scrum artefacts and Sprints

Understand the purpose and context for combining PRINCE2 and the agile ways of working

Describe the complementary strengths of PRINCE2 and the agile ways of working
Define who can benefit from using PRINCE2 Agile and in what contexts/situation
Define the make-up of PRINCE2 Agile (frameworks, behaviours, concepts, techniques, focus areas)
Explain the eight 'guidance points'
Explain how PRINCE2 controls and governance can enable agile to be used in many environments
Describe what a typical PRINCE2 'project journey' looks like in an agile context
Be able to apply and evaluate the focus areas to a project in an agile context

Explain the purpose and use of the Agilometer throughout a project

Describe the six sliders used on the Agilometer, explain their significance and how to improve them
Describe in detail requirements terminology, decomposition and prioritization, including MoSCoW and Ordering
Explain how requirements prioritization is used
Explain the rich communication focus area, its importance and its key techniques
Explain how to manage frequent releases and the benefits of 'failing fast'

Be able to fix and flex the six aspects of a project in an agile context

Describe how to use the 'hexagon' in relation to the six aspects of project performance
Explain the use of tolerances in terms of what to 'fix' and what to 'flex' in relation to the six aspects of project performance
Describe in detail each of the five targets that underpin the use of the hexagon
Explain why the 'fix and flex' approach is good for the customer

Be able to tailor the PRINCE2 principles, themes, processes and management products to a project in an agile context

Describe in detail the 5 PRINCE2 Agile behaviours (Transparency, Collaboration, Rich Communication, Self-Organization, Exploration)
Explain that agile needs to be incorporated in all seven PRINCE2 processes and all seven themes but that the amount appropriate to each will vary depending on the project context
Describe the two common Organization roles of Scrum master and Product owner
Explain how to adjust roles, including the use of specialist roles, and the options for team organization in a project
Describe the make-up of a typical delivery team
Describe servant leadership, its use and importance
Describe how to define Working Agreements
Describe quality setting techniques including 'definition of done' and the use of acceptance criteria
Describe quality testing, quality checking and management techniques
Describe approaches to planning and typical planning techniques
Describe approaches to risk and how agile concepts mitigate many typical risks
Describe how blending PRINCE2 with agile approaches controls, responds to, and minimizes the impact of change, including risk management and configuration management
Describe how empowered self-organizing teams handle change dynamically within set tolerances
Describe common feedback loops and their importance
Describe progress monitoring techniques including use of Work in Progress boards, burn charts, information radiators
Describe in detail agile techniques that may apply to each PRINCE2 process including Cynefin
Describe how to flex the 'Direct a Project' stage and the benefits of collaborative working
Describe how to 'manage by exception' with emphasis on empowerment, quantity of deliverables, rich information flows and value of deliverables
Explain why PRINCE2 'stages' may not be required, including use of timeboxes and Scrum of scrums
Describe typical output mechanisms when 'Controlling a Stage' and 'Managing a Stage Boundary'
Describe the use of retrospectives and how to make them effective
Describe approaches to 'Managing Product Delivery' including Scrum and Kanban
Explain how to define Work Packages, Product Descriptions, quality criteria and tolerances
Give guidance on behaviours, risks and the frequency of releases
Explain how to manage Stage Boundaries and the similarities between a stage and a release
Explain how to assess quantity, quality and benefits of stage deliverables
Explain how to effectively close a project, including evaluation of the use of agile
Describe how to tailor PRINCE2 products, including Work Packages, Highlight Reports and Checkpoint Reports
Describe in detail agile techniques that may apply to each PRINCE2 theme including requirements, defining value and user stories
Describe guidance on the use of contracts
Describe PRINCE2 Agile delivery roles
Explain how to use the Health Check
Describe the fundamental values and principles of agile
Outline tips for the PRINCE2 Agile project manager

Related Courses

[PRINCE2 Foundation & Practitioner Project Management Essentials Project Essentials](#)

Training Options

- Public scheduled courses at one of our training venues
- Private course at your company office. Training can be delivered throughout the UK
- For further information please contact us on 0191 377 8377

What's Included

- Comprehensive course manual and exercises
- Examination fees
- Exam insurance
- 12 month BCS Associate membership