

PRINCE2 Agile Foundation and Practitioner Certificate in Agile Project Management



Duration : 5 Days

Overview

This five-day course provides delegates with a thorough understanding of the PRINCE2 Agile® guidance. During the course we introduce the PRINCE2 methodology and concepts of common agile ways of working, discuss the purpose and context for blending PRINCE2 and the agile way of working, evaluate the focus areas to a project in an agile context, fix and flex the six aspects of a project in an agile context, and be able to apply or tailor the PRINCE2 for a project in an agile context.

All relevant course materials are provided, including the official publication PRINCE2 Agile.

PRINCE2 Agile Examination - key information

FOUNDATION:

Objective testing
One-hour multiple-choice paper
50 questions with a pass mark of 55%
Closed book exam

PRACTITIONER:

2.5 hour exam
Open book (PRINCE2 Agile book only)
Objective Testing Exam
Taken on the afternoon of the fifth day
50 questions totalling 50 marks (1 mark per question)
Pass mark is 60% (30 correct answers)

Throughout the PRINCE2 Agile course, you will be exposed to numerous examples of examination questions. We will undertake a number of exercises and 'question-and-answer' sessions that will help to consolidate the learning, thereby ensuring that you are more than adequately prepared for the final examination.

Pre-course Reading

You will be provided with a number of short activities to complete, including access to QA's interactive video-based learning, which will help you prepare for the course. These activities are expected to take approximately six hours to complete (although you may wish to spend longer to help you prepare more effectively) and are based on QA's PRINCE2 Foundation Pre course work - you will not need the PRINCE2 Manual.

Proof of Identification

If taking an exam, you are required to provide Photo ID with a valid signature, eg a driving licence, passport or named work ID badges prior to sitting your exam. Failure to produce this ID will result in your exam results being withheld until proof of ID is provided. Please note that if proof is not provided within 40 days, your exam results will be null and void and a re-sit would be required.

Prerequisites

There are no formal prerequisites for this course, but learners would benefit from some experience of working in projects prior to attendance.

Objectives

- Understand the concepts of common agile ways of working.
- Understand the purpose and context for combining PRINCE2 and the agile way of working.
- Be able to apply and evaluate the focus areas to a project in an agile context.
- Be able to fix and flex the six aspects of a project in an agile context.
- Be able to apply or tailor the PRINCE2 themes, processes and management products for a project in an agile context.
- To prepare delegates for the PRINCE2 Agile Foundation and Practitioner exams.

Course Content

The PRINCE2 Agile foundation and practitioner course uses a combination of theory, discussion and practical exercises to ensure delegates feel confident in the application of the concepts. Additional evening work will be required in the form of consolidation reading and mock examination questions. The evening work is an integral part of the course and delegates should expect to spend approximately 2.5 hours on these activities.

The course will cover the following learning outcomes:

Understand common agile ways of working

Explain the differences between projects and BAU (Business as Usual)
Describe agile and its common approaches, how and why agile approaches have developed and where they are used
Describe the history of agile, its contrast to the waterfall way of working and how the agile manifesto fits in
Describe the different levels of agile maturity and well-known agile frameworks
Describe behaviours, concepts and techniques that characterise agile
Define the PRINCE2 Agile view of 'agile'
Describe Kanban, the Kanban method and its six general practices, including the use of Cumulative Flow Diagram (CFDs)
Describe the core concepts of Lean start-up
Describe the use of workshops
Describe how to transition to agile
Define Scrum theory and explain the nature of the Scrum team, Scrum events, Scrum artefacts and Sprints

Understand the purpose and context for blending PRINCE2 and the agile ways of working

Describe the complementary strengths of PRINCE2 and the agile ways of working
Define who can benefit from using PRINCE2 Agile and in what contexts/situation
Define the make-up of PRINCE2 Agile (frameworks, behaviours, concepts, techniques, focus areas)
Explain the eight 'guidance points'
Explain how PRINCE2 controls and governance can enable agile to be used in many environments
Describe what a typical PRINCE2 'project journey' looks like in an agile context
Be able to apply and evaluate the focus areas to a project in an agile context

Be able to tailor PRINCE2 for a project in an agile context

Describe in detail the 5 PRINCE2 Agile behaviours (Transparency, Collaboration, Rich Communication, Self-Organization, Exploration)
Explain that agile needs to be incorporated in all seven PRINCE2 processes and all seven themes but at the amount appropriate to each will vary depending on the project context
Explain how to adjust roles, including the use of specialist roles, and the options for team organization in a project
Describe common feedback loops and their importance
Describe progress monitoring techniques including use of Work in Progress boards, burn charts, information radiators
Describe in detail agile techniques that may apply to each PRINCE2 process including Cynefin
Describe the use of retrospectives and how to make them effective
Give guidance on behaviours, risks and the frequency of releases
Describe how to tailor PRINCE2 products, including Work Packages, Highlight Reports and Checkpoint Reports
Describe in detail agile techniques that may apply to each PRINCE2 theme including requirements, defining value and user stories
Describe guidance on the use of contracts
Describe PRINCE2 Agile delivery roles